

Rogers Memorial Hospital - Milwaukee
11101 West Lincoln Ave
West Allis, WI 53227
(414) 327-3000

Type: Psych
Control: Other Not for Profit
Fiscal Year: 08/01/01 to 07/31/02

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group: 2

Selected Utilization Statistics	FY 2002	All Psychiatric Hospitals		FY 2002 vs. 2001	
		Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)					
Psychiatric	43.9%	62.9%	0.70	35.7%	1.23
Alcoholism/chemical dependency	. %	30.0%	.	. %	.
Total hospital	43.9%	61.5%	0.71	35.7%	1.23
Average Census (Patients)					
Psychiatric	43.9	73.6	0.60	35.7	1.23
Alcoholism/chemical dependency	.	30.0	.	.	1.23
Total hospital	34.2	38.3	0.89	27.8	0.54
Average Length of Stay (Days)					
Psychiatric	6.5	17.6	0.37	6.6	0.99
Alcoholism/chemical dependency	.	5.8	.	.	.
Total hospital	6.5	8.5	0.77	6.7	0.98
Outpatient Visits					
Non-emergency visits	18,362	31,839	0.58	7,509	2.45
Emergency visits	0	1,464	0.00	0	.
Full-time Equivalents (FTEs)					
Administrators	1.0	3.5	0.29	4.0	0.25
Nurses, licensed	38.2	38.4	0.99	33.3	1.15
Psychologists	0.0	3.6	0.00	0.6	0.00
Social workers	6.1	10.7	0.57	14.6	0.42
All other personnel	97.5	141.4	0.69	57.9	1.68
Total FTEs	136.7	209.0	0.65	126.8	1.08
FTEs per 100 Patient Census (Adjusted)					
Administrators	2.3	4.4	0.52	12.2	0.19
Nurses, licensed	87.2	47.9	1.82	101.6	0.86
Psychologists	0.0	4.5	0.00	1.8	0.00
Social workers	14.0	13.3	1.05	44.5	0.31
All other personnel	222.5	176.4	1.26	177.0	1.26
Total FTEs	312.0	260.7	1.20	387.4	0.81

Total Hospital:
Beds set up and staffed 78
Discharges 1,918
Inpatient days 12,496

Contract with:
Health maintenance
organization (HMO) Yes
Preferred Provider
organization (PPO) Yes

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 07/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	5	0	0	0	. %	0.0	.
Orthopedic	5	0	0	0	. %	0.0	.
Rehab. and physical medicine	5	0	0	0	. %	0.0	.
Hospice	5	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	5	0	0	0	. %	0.0	.
Obstetrics	5	0	0	0	. %	0.0	.
Psychiatric	1	78	1,918	12,496	43.9%	34.2	6.5
Alcoholism/chemical dependency	5	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	5	0	0	0	. %	0.0	.
Cardiac intensive care	5	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	5	0	0	0	. %	0.0	.
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	1	0	1.0	Radiological services personnel	0	0	0.0
Physicians and dentists	0	0	0.0	Occupational therapists	0	0	0.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	23	25	37.5	Physical therapists	0	0	0.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	0	0.0
Licensed practical nurses	0	1	0.7	Recreational therapists	0	0	0.0
Ancillary nursing personnel	0	0	0.0	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	4	5	6.1
Nurse Practitioners	0	0	0.0	All other health professionals	40	31	55.6
Medical records personnel	3	0	3.0	All other personnel	27	15	32.8
Pharmacy personnel	0	0	0.0	-----			
Clinical laboratory personnel	0	0	0.0	TOTAL	98	77	136.7

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$27,060,829	Cash and cash equivalents	\$95,201	Current liabilities	\$2,327,509
Less deductions	15,041,910	Net Patient receivables	2,776,184	Long-term debt	37,500
Net patient revenue	12,018,919	Other receivables	0	Other liabilities	0
Plus other revenue	268,261	Land, bldgs and equip: Net	4,872,997	Subtotal	7,247,865
Total revenue	12,287,180	Other assets	9,953		
Less expenses	11,729,401			Unrestricted fund balance	506,470
Nonoperating gains/losses	0	Total Assets	\$7,754,335	Total liabilities & fund balance	\$7,754,335
Net Income	\$557,779			Restricted fund balances	\$0

Selected Financial Statistics		FY 2002	Value	All Psychiatric Hospitals	Ratio	FY 2001	FY 2002 vs. 2001	Ratio
Gross Rev as % Total Gross Patient Revenue								
Medicare	[\$6,615,562]	24.4%	14.0%	1.74		33.8%		0.72
Medical Assistance	[\$8,101,775]	29.9%	15.0%	1.99		23.0%		1.30
Commercial	[\$11,375,365]	42.0%	31.9%	1.32		36.7%		1.15
All other	[\$968,127]	3.6%	39.0%	0.09		6.5%		0.55
Deductions as % of Total Gross Patient Revenue								
Medicare	[\$3,244,017]	12.0%	7.0%	1.71		19.0%		0.63
Medical Assistance	[\$4,879,714]	18.0%	5.1%	3.57		12.4%		1.46
Commercial	[\$6,419,858]	23.7%	11.2%	2.11		20.3%		1.17
Charity care	[\$89,159]	0.3%	6.4%	0.05		0.2%		1.41
All other	[\$409,162]	1.5%	1.6%	0.97		0.5%		2.99
Total deductions	[\$15,041,910]	55.6%	31.3%	1.78		52.4%		1.06
Other Revenue and Net Gains or Losses								
Other revenue as % of total revenue		2.2%	23.0%	0.10		1.4%		1.52
Net gains/losses as % of net income		0.0%	7.7%	0.00		0.0%		.
Expenses as % of Total Expenses								
Salary/fringe benefit	[\$7,646,126]	65.2%	48.9%	1.33		60.1%		1.08
Supplies and services	[\$2,395,710]	20.4%	46.4%	0.44		25.2%		0.81
Capital component	[\$689,261]	5.9%	3.2%	1.86		7.2%		0.81
Bad debt	[\$998,304]	8.5%	1.6%	5.41		7.5%		1.14
Fiscal Statistics								
Operating margin		4.5%	-0.4%	#		4.6%		0.99
Total hospital profit margin		4.5%	-0.4%	#		4.6%		0.99
Return on equity		110.1%	-3.2%	-34.74		-866%		-0.13
Current ratio		1.2	2.7	0.46		1.0		1.25
Days in net patient accounts receivable		84.3	39.4	2.14		.		.
Average payment period		75.3	24.9	3.03		139.5		0.54
Equity financing		6.5%	44.6%	0.15		-0.6%		-10.4
Long-term debt to equity ratio		0.1	0.6	0.12		-94		-0.00
Times interest earned		3.5	0.1	26.55		2.9		1.20
Total asset turnover		1.6	3.2	0.49		1.2		1.34
Average age of plant: years		2.1	6.7	0.32		1.2		1.73
Increase (decrease) total net patient rev	. %		. %	.		. %		.
Output gross rev (% of total gross pt. rev)	21.9%		48.2%	0.45		14.8%		1.48
Net Revenue Statistics								
Inpatient net revenue per discharge	\$4,939		\$5,092	0.97		\$4,836		1.02
Inpatient net revenue per day	\$760		\$638	1.19		\$725		1.05
Outpatient net rev per visit	\$137		\$291	0.47		\$285		0.48